Declassif	ried in Part - Sanitized Copy Approved for Release 2014/04/21 : CIA-RDP84-00022R00010002002	<i></i> 3− <i>1</i>
	27 January 1972	
25X1	MEMORANDUM FOR: Historical Officer, Office of Medical Services	
	FROM : Support Services Historical Officer (SSHO)	
	SUBJECT : The A&E Staff	
	1. I am returning the paper on the history of the Assessment and Evaluation Staff for extensive revision. Although reasonably well written, this version is more like a briefing paper than a history of the A&E activity. The basic problem, of course, is that the paper has been confined to discussion of the 1962-65 period, the years in the "catching-up" phase of the historical program when A&E was actually a part of the Office of Medical Services. For an acceptable paper to be developed, the period from the late 1940's (or early 1950's) through 1965 must be examined. 2. Because it represents such a thorough job of editing, I am attaching a copy of note to me on the A & E paper. Not only has he worked up a very specific outline to be followed in revising the paper, he also has provided numerous specific source references which relate to A & E activities mentioned in the OTR histories. 3. As with the other OMS histories which I have recently returned for revision, care should be exercised to insure that the documentation for this history is carefully indicated and recorded.	25X1
: :	4. Please feel free to call either of me if you have questions.	25X1
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20 January 1972

Jack:

Herewith the A&E/OMS paper. Although I have edited the paper as though it were to be published pretty much as is, I feel that it isn't strong enough to stand alone. The writing is excellent, but the substance is thin. It assumes that pre-1962 A&E activities are adequately covered in OTR papers, it dismisses Research in a brief paragraph backed up only by the list of papers and memos in Appendix B, and it mentions Testing and Assessment in very general terms and numbers. I suggest a re-treatment something like this:

- 1. Re-date the paper to cover the 1951-66 period.
- 2. Pull together the A&E fragments in the OTR papers, re-write the entire 1951-62 period from the A&E point of view, and supplement the few specifics given in the OTR papers
- 3. Describe in some detail the reasons for and the circumstances of the transfer of A&E from OTR to OMS, and back it all up with documentation.
- 4. Cover the 1962-66 period in more depth, picking up from the 51-62 period the threads of Research, Testing, and Assessment, and other activities and carrying them through to 1966; also beef them up with specifics -- for example, support of operation, support of other DDP activities, defector assessments, and the like.
- 5. If the dope in Appendix C, on the EED program, is not a copy of a document -- or perhaps even if it is -- work it into the text as a part of the section on the Risk of Capture Program.

Here's an doutline that might help the writer in rebuilding the paper:

- - A. Tradition -- some nice sexy generalities about the traditional function of A&E in determining enemy intentions -- George used it in catching the Hessians pants-down at Trenton.
 - B. The OSS Unit -- A&E primarily a covert action device; use the good old OSS bible on the subject.
 - C. The OSO/OPC Unit -- A&E still a part of tradecraft; expand the dope in OTR-5, pp. 73-78.
- II. The Early Years, 1951 1956
 - A. The Change in Concept -- in OTR the A&E mission changed from tradecraft to support of selection, training, and placement; this is closely tied in with Matt Baird's grandiose plan for the development of a CIA Career Corps.

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- B. Administration -- key personnel, organization, OTR component relationships, etc.
 C. Major Activities -- break down into units --
- C. Major Activities -- break down into units -- OTR services, O Pers services, DDP support, research, etc.
- III. Expansion and Development, 1956 1962
 - A. The JOT Program
 - B. Other Testing and Assessment
 - C. Research
 - D. DDP Support
 - Problems -- OTR resistance to A&E efforts; relations with Medical Staff, TSS, etc. (Note that for about two weeks early in 1958 the A&E Staff was the OTR Psychological Services Staff -- OTR Notice No. 1-59, 21 Jan 59; and OTR Notice No. 3-59, 4 Feb 59).
 - IV. New Directions (or something), 1962 1966
 - A. The Transfer to OMS -- the reasons for it and the implementing negotiations.
 - B. Continuing Programs -- support of OTR, support of DDP, research, etc.
 - C. New Programs -- others.

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V. Conclusions -- review of major accomplishments and major problems; evaluation of A&E contribution to the Agency; evaluation of the contributions of people others.

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The A&E fragments in OTR papers are these:
OTR-5, The Office of Training, July 1951 - January
1966. Volume I: Definition and Consolidation, 1 July
1951 - 4 December 1953, pp. 73-78. See also pp. 12,
21. 119. 121, 149, 158 (Problem 10).

OTR-6, same overall title, Volume II: Growth and Development, 4 December 1953 - 1 July 1956, pp. 67-71. See also the organization charts.

OTR-7, same overall title, Volume III: Management and Support, 1 July 1956 - 1 January 1966, pp. 61-70. See also the organization charts.

If OMS decides	to go	ahead wit	h this	re-write	, I'll	be glad
to help in any way			is	a nice a	guy, ar	nd he
writes good.						

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